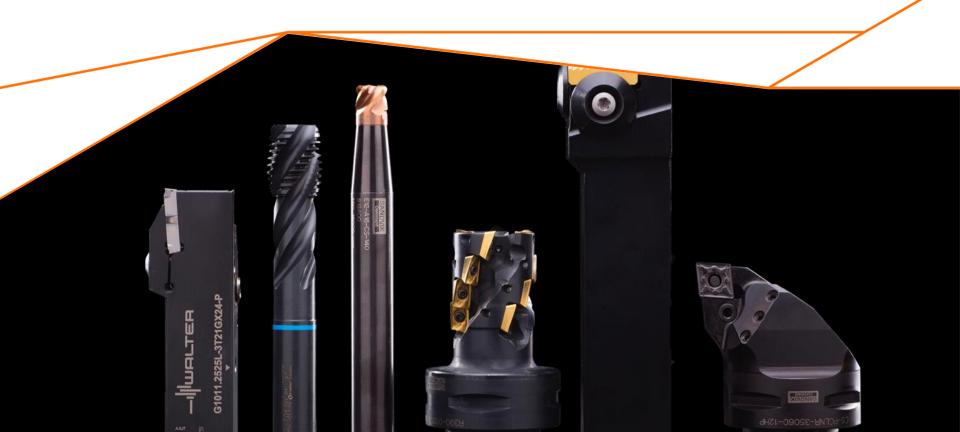
## INTERIM REPORT SECOND QUARTER 2016





## **SUMMARY**

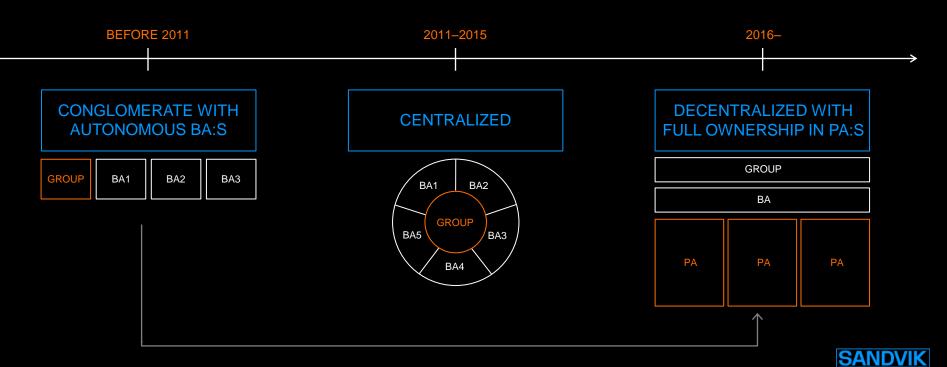
#### **MUTED MARKETS**

### **EARNINGS IN LINE WITH EXPECTATIONS**

## PROGRESSION TOWARDS A LEANER ORGANIZATION

- CONSOLIDATING TO THREE BUSINESS AREAS
- IDENTIFYING NON-STRATEGIC OPERATIONS
- DECENTRALIZATION OF DECISION MAKING
- LAUNCH OF NEW FINANCIAL TARGETS
- DIVESTITURE OF MINING SYSTEMS

## BACK TO THE FUTURE



## **NEW FINANCIAL TARGETS**

AVERAGE ANNUAL GROWTH

8%

INCLUDING M&A

RETURN ON CAPITAL EMPLOYED

25%

OVER A BUSINESS CYCLE

NET DEBT/ EQUITY RATIO

<0.8

**EXCLUDING MAJOR ACQUISITIONS** 

DIVIDEND PAYOUT RATIO

50%

OF EARNINGS PER SHARE

FROM BUSINESS CYCLE TO SHORT-TERM

ANNUAL

**NEW – 3Y** 

ABSOLUTE EBIT GROWTH

≥7%

2016-18
CAGR BASELINE 2015 TO 2018
EXCLUDING CURRENCY IMPACT

ROCE IMPROVEMENT

**≥3%** PTS

2016 – 2018 IMPROVEMENT COMPARED WITH BASELINE 2015 NET DEBT/ EQUITY RATIO

<0.8

EXCLUDING MAJOR ACQUISITIONS, INCLUDING NET PENSION LIABILITIES

DIVIDEND PAYOUT RATIO

50%

OF REPORTED EARNINGS PER SHARE

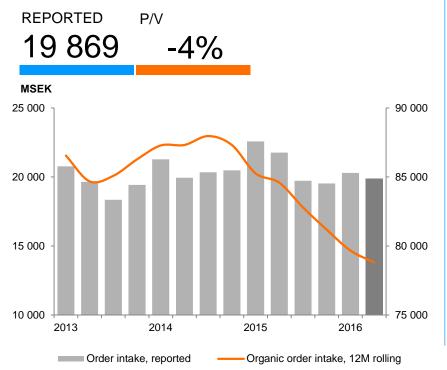
#### Y/Y UNDERLYING DEMAND TREND

## MARKET DEVELOPMENT



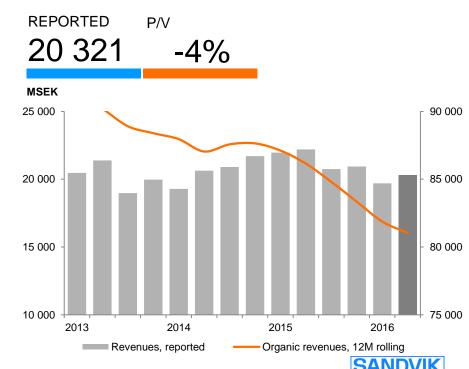
## ORDER INTAKE

EUROPE AND ASIA LARGELY STABLE, WHILE NORTH AMERICA SOMEWHAT SOFT

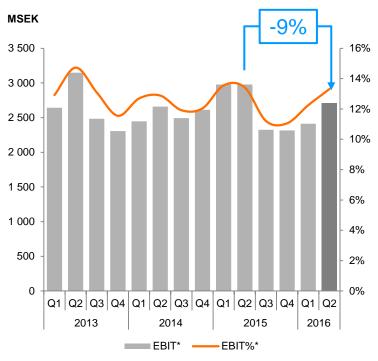


## **REVENUES**

CHALLENGING MARKETS BUT POSITIVE BOOK-TO-BILL IN THREE OUT OF FIVE BUSINESS AREAS



## EBIT DEVELOPMENT



PREPORTED 2 705

MSEK

13.3%

#### **EBIT IMPACTED BY**

- NEGATIVE REVENUE GROWH
- CURRENCY HEADWIND
- SAVINGS



<sup>\*</sup>Adjusted for items affecting comparability

## SANDVIK MACHINING SOLUTIONS

#### **OVERALL STABLE MARKET CONDITIONS**

- EU stable; East outperformed West
- NA challenging across most segments
- Asia still weak, signs of improvement in automotive and aerospace

## EARNINGS GROWTH AND IMPROVED MARGIN

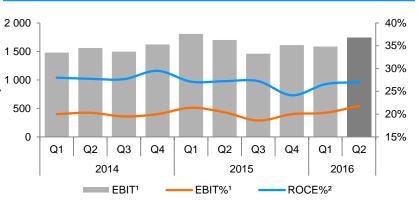
- Tight cost control and structural efficiency measures
- Slight support from changes in inventory year on year
- 10% earnings growth, excluding currency impact

#### RELATIVE NWC REMAINS LOW AT <25%

MSEK	Q2 2015	Q2 2016	CHANGE
ORDER INTAKE	8 355	8 053	+0%*
REVENUES	8 339	8 001	- 0%*
ADJ. OP. PROFIT	1 701	1 744	+3%
% OF REVENUES	20.4%	21.8%	

<sup>\*</sup>At fixed exchange rates for comparable units

#### **EBIT & ROCE DEVELOPMENT**



<sup>1</sup>Adjusted for items affecting comparability <sup>2</sup>EBIT 12M rolling reported, CE 5Q avg.

## SANDVIK MINING

#### POSITIVE BOOK-TO-BILL

- Equipment: slightly lower demand
- Aftermarket: overall stable

## MARGIN EXPANSION EXCLUDING NEGATIVE CURRENCY EFFECTS

- Earnings supported by structural savings, partially off-setting negative currency impact
- 6% earnings growth, excluding currency impact

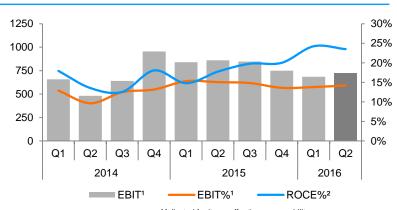
## SIGNED AGREEMENT FOR DIVESTITURE OF MINING SYSTEMS

Closure expected in Q4

MSEK	Q2 2015	Q2 2016	CHANGE
ORDER INTAKE	5 840	5 205	-2%*
REVENUES	5 710	5 086	-1%*
ADJ. OP. PROFIT	860	720	-16%
% OF REVENUES	15.1%	14.2%	

<sup>\*</sup>At fixed exchange rates for comparable units

#### **EBIT & ROCE DEVELOPMENT**



<sup>1</sup>Adjusted for items affecting comparability <sup>2</sup>EBIT 12M rolling reported, CE 5Q avg.

## SANDVIK MATERIALS TECHNOLOGY

#### CHALLENGING MARKETS

- Price pressure for core- and standard tubular products remained, consequence of weak energy demand
- Larger nuclear order more than off-set rescheduled orders
- Negative alloy charges impacted order intake by -7%

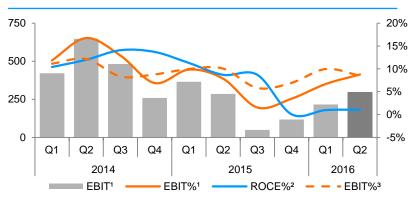
## SOLID MARGIN DESPITE NEGATIVE PRODUCTION RATE EFFECTS Y/Y

 Stringent cost control and structural savings support earnings and margin

MSEK	Q2 2015	Q2 2016	CHANGE
ORDER INTAKE	3 054	2 753	-8%*
REVENUES	3 639	3 389	-6%*
ADJ. OP. PROFIT	286	297	+4%
% OF REVENUES <sup>1</sup>	7.9%	8.8%	
ADJ. OP MARGIN <sup>3</sup>	10.1%	8.5%	

<sup>\*</sup>At fixed exchange rates for comparable units

#### **EBIT & ROCE DEVELOPMENT**



#### SANDVIK CONSTRUCTION

- Muted market conditions, order intake -13% y/y (-6% adjusted for larger orders)
- Earnings hampered by under-absorption, negative mix within aftermarket but also costs associated with termination of a dealer
- All time low relative NWC at 21.5%



#### SANDVIK VENTURE

- Order intake -10% y/y; weak demand particularly in oil and gas
- Positive book-to-bill ~1.1
- Price pressure in O&G related businesses but also lower raw material prices (wolfram)





# TOMAS ELIASSON CFO



## FINANCIAL SUMMARY

MSEK	Q2 2015	Q2 2016	CHANGE %
ORDER INTAKE	21 766	19 869	-4*
REVENUES	22 200	20 321	-4*
OPERATING PROFIT	2 977	2 705	-9
% OF REVENUES	13.4	13.3	
ADJ. OPERATING PROFIT	2 977	2 705	-9
% OF REVENUES	13.4	13.3	
NWC %	29	28	
CASH FLOW**	2 742	2 072	-24
ROCE %	12.1	11.1	
EPS***, SEK	1.38	1.31	

<sup>\*</sup>At fixed exchange rates for comparable units

GROWTH, %

ORDER REVENUES
INTAKE

ORGANIC: -4 -4

CURRENCY: -5 -5

STRUCTURE: +0 +0

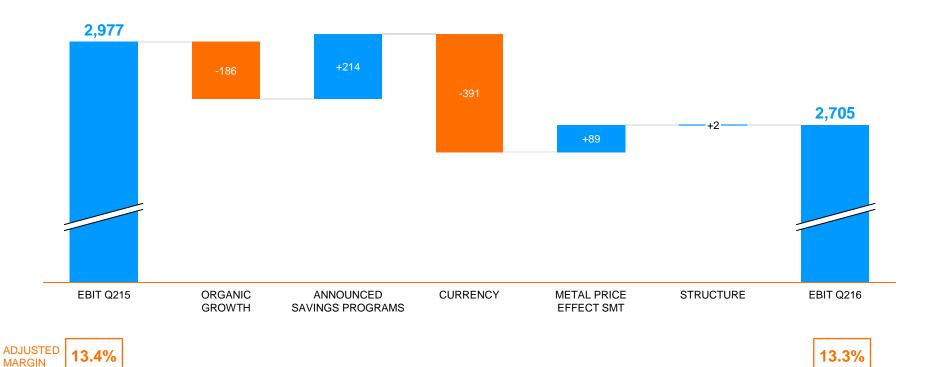
**TOTAL** 



<sup>\*\*</sup>Cash flow before acquisitions, financial items and taxes

<sup>\*\*\*</sup>EPS including Mining Systems; EPS excluding Mining systems Q2 2016: 1.35

## PROFITABILITY DEVELOPMENT



## **BRIDGE ANALYSIS**

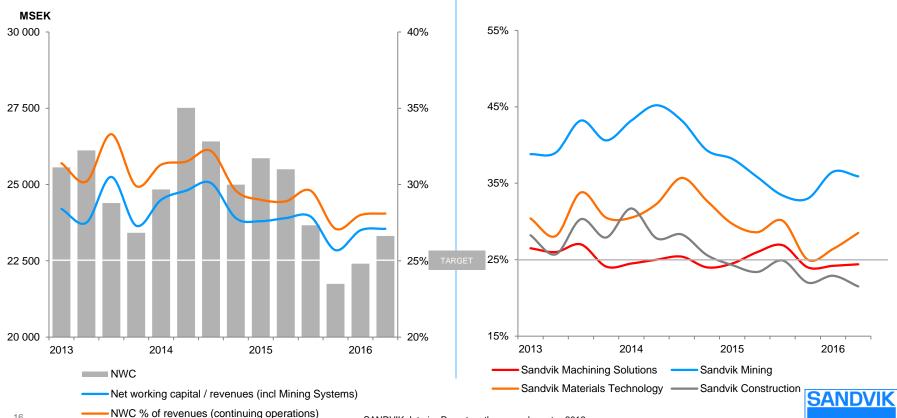
#### SANDVIK GROUP

MSEK	Q2 2015	PRICE/ VOLUME/ PRODUCTIVITY	CURRENCY	STRUCTURE ONE-OFFS*	Q2 2016
REVENUES	22 200	-637	-1 065	-177	20 321
EBIT	2 977	28	-391	91	2 705
EBIT MARGIN	13.4%	n/a	-	-	13.3%
MARGIN ACCRETICATION	TION/	+0.5%	-1.1%	+0.5%	

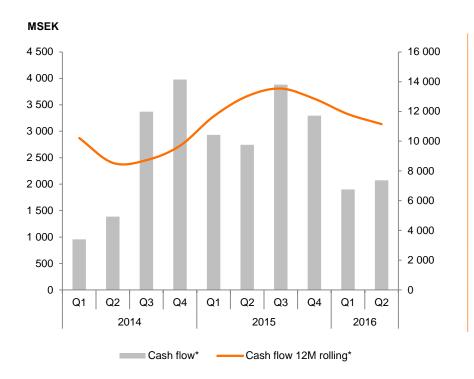


<sup>\*</sup> Includes metal price effects within Sandvik Materials Technology of -211MSEK in alloy surcharges on revenues and 89MSEK in metal price effect on EBIT

## NET WORKING CAPITAL | RELATIVE NWC BY BA



## **CASH FLOW**



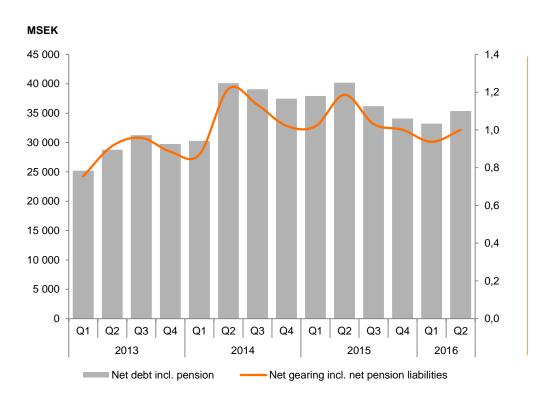
MSEK	Q2 2015	Q2 2016	Δ%
EBITDA + non cash	3 849	3 441	-11
NWC change	-33	-413	N/M
Capex**	-1 074	-956	11
Cash Flow*	2 742	2 072	-24

<sup>\*</sup>Cash flow before acquisitions, financial items and taxes



<sup>\*\*</sup>Including rental investment and disposals/acquisitions of intangible/tangible assets and rental equipment

## FINANCIAL NET DEBT



- Net gearing ~1.0
- Increase due to dividend Q2



## **OUTCOME AND GUIDANCE**

#### Q2 2016

Currency effect (MSEK): -391 (-500)

Metal price effect (MSEK): +9 (-50)

#### Q3 2016

Currency effect (MSEK): -100

Metal price effect (MSEK): +30

#### FULL YEAR 2016 - UNCHANGED

Capex (BSEK): <4.1

Net financial items (BSEK): -1.7 to -1.9

Tax rate (%): 26-28





## **BREXIT**



- Revenues 3,800 MSEK, 4<sup>th</sup> largest market
- Net assets 3,700 MSEK
- 11 production sites and 8 sales units
- 1,400 employees
- Currency flows match through imports and exports
- Conclusion: no immediate currency impact on flows but still an important market



## LOOKING FORWARD

CONTINUOUS IMPROVEMENTS

#### STABILITY

CREATE A STABLE PLATFORM

#### PROFITABILITY

IMPROVE PERFORMANCE

GROWTH

GENERATE GROWTH



# **BACK-UP SLIDES**





MINING (28%)



AUTOMOTIVE (12%)



GENERAL ENGINEERING (24%)



CONSTRUCTION (11%)



ENERGY (13%)



AEROSPACE (6%)

#### **END-CUSTOMER SEGMENTS**

(% OF GROUP REVENUES 2015 EXCL. MINING SYSTEMS)



## **BRIDGE ANALYSIS**

MSEK	Q2 2015	PRICE/ VOLUME/ PRODUCTIVITY	CURRENCY	STRUCTURE ONE-OFFS*	Q2 2016
MACHINING SOLUTIONS					
REVENUES	8 339	-32	-324	18	8 001
EBIT	1 701	170	-127	-	1 744
EBIT MARGIN	20.4%	N/A	-	-	21.8%
MINING					
REVENUES	5 710	-83	-541	-	5 086
EBIT	860	54	-194	-	720
EBIT MARGIN	15.1%	N/A	-	-	14.2%
MATERIALS TECHNOLOGY					
REVENUES	3 639	8	-47	-211	3 389
EBIT	286	-53	-25	89	297
EBIT MARGIN	7.9%	N/A	-	-	8.8%

<sup>\*</sup> Includes metal price effects



## **BRIDGE ANALYSIS**

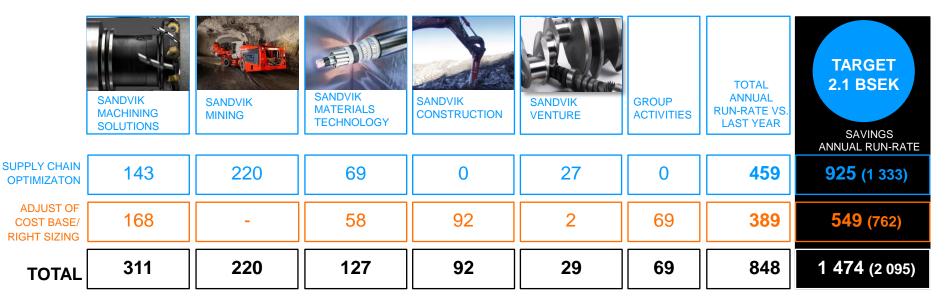
MSEK	Q2 2015	PRICE/ VOLUME/ PRODUCTIVITY	CURRENCY	STRUCTURE ONE-OFFS	Q2 2016
CONSTRUCTION					
REVENUES	2 283	-116	-97	-	2 070
EBIT	151	-88	-15	-	48
EBIT MARGIN	6.6%	-76%	-	-	2.3%
VENTURE					
REVENUES	2 226	-418	-56	+16**	1 768
EBIT	210	-120	+20	+2**	112
EBIT MARGIN	9.5%	-29%	-	-	6.3%

<sup>\*\*</sup>SGL Technology B.V. acquired in Q3 2015



## CREATING A LEANER COMPANY

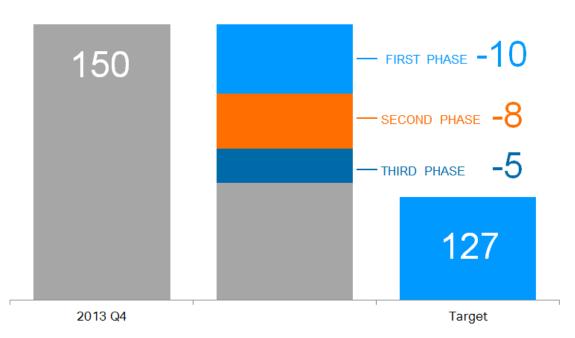
## SAVINGS ANNUAL RUN-RATE (MSEK) VS. LAST YEAR AND TOTAL





## 16 PRODUCTION UNITS CLOSED END OF Q2

## SUPPLY CHAIN OPTIMIZATION PROGRAM CONTINUING OPERATIONS



#### FIRST PHASE

- FINALIZED AT END Q4 2015
- RUN-RATE SAVINGS 600 MSEK END OF Q4 (out of 690 MSEK target)

#### SECOND PHASE

- 8 UNITS IN SCOPE (5 UNITS CLOSED)
- TARGET SAVINGS 320 MSEK at year end 2016

#### THIRD PHASE

- 5 UNITS IN SCOPE (1 UNIT CLOSED)
- TARGET SAVINGS 323 MSEK at year end 2017



## SANDVIK MATERIALS TECHNOLOGY

#### **TOUGH MARKETS**

- Persistently weak demand in oil and gas
- Price pressure for core- and standard tubular products remain

#### LARGER NUCLEAR ORDER ~200MSEK

More than off-set re-scheduled orders

#### EBIT 297 MSEK, 8.8%

- Excluding metal price effect 8.5% negatively effected by production rates Y/Y and Q/Q
- Metal price effect +9 MSEK
- Adjustment of cost base ongoing





## SANDVIK MATERIALS TECHNOLOGY

2,753

3,389
MSEK

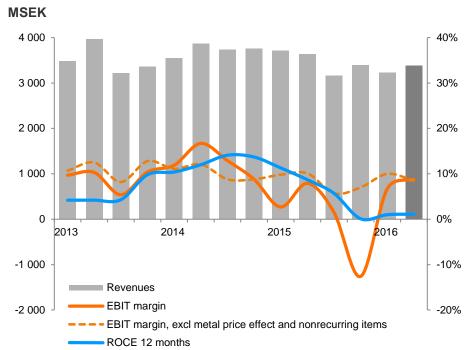
297

MSEK

MSEK

Excluding metal price effects 288 MSEK, 8.5 %

1.1%





## SANDVIK CONSTRUCTION

#### MUTED MARKET CONDITIONS

- Crushing & screening particularly weak
- EU and NA holding up better

## SEVERAL NEGATIVE ITEMS WEIGHTED ON EARNINGS

- EBIT 48 MSEK, 2.3%
- Under-absorption for crushers and negative mix effect within aftermarket but also additional charges for termination of a distributor
- All-time low relative NWC at 21.5%







## SANDVIK CONSTRUCTION

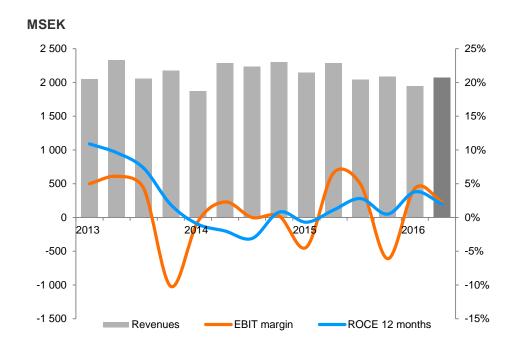
1,951

2,070
MSEK

48
MSEK

**MSEK** 

2.0%





## SANDVIK VENTURE

#### POSITIVE BOOK-TO-BILL ~1.1

- Persistently weak demand in oil and gas
- Positive book-to-bill supported by solid order intake in Process Systems for industrial processing in Europe

#### UNDERABSORPTION IMPACT EARNINGS

- EBIT 112 MSEK, 6.3%
- Price pressure in Wolfram and Drilling and Completions
- Further inventory reductions primarily in Wolfram

#### DISSOLVED BUSINESS AREA AS OF 1 JULY





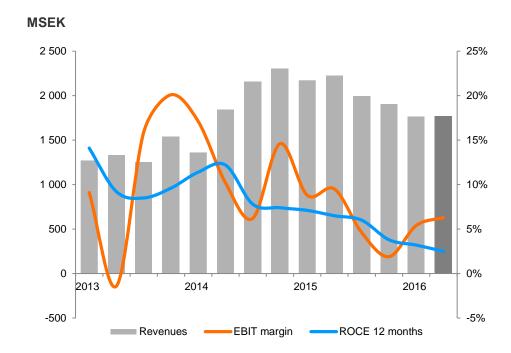
## SANDVIK VENTURE

1,901

**MSEK** 

112 MSEK 1,768
MSEK

2.5%





## LOAN AND DURATION PROFILE



		AWOONT WISER	AVERAGE DONATION
-	US Private Placement	5,998	4 years
	Fin institutions, EIB, NIB	2,019	7 years
	Swedish MTN	8,025	4 years
	European MTN	10,336	10 years
	Bank loans	3,182	3 years
	Share swap	-	-

AMOUNT MSEK



SHORT TERM -

12%

Cash position
Revolving Credit facilities

4,134 MSEK 9,000 MSEK

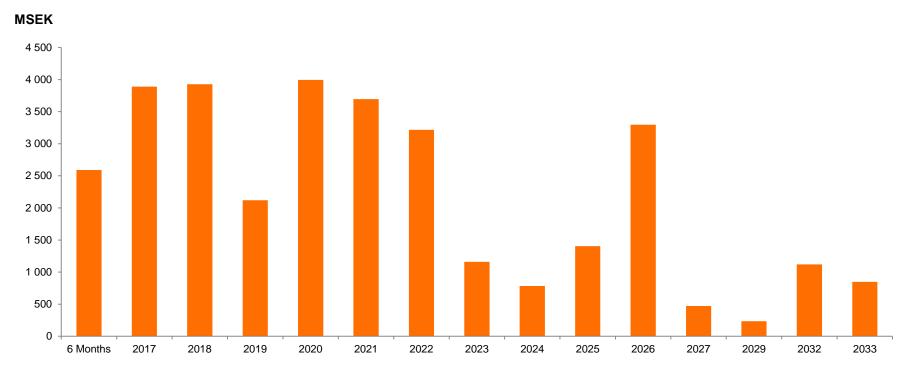
US Private Placement	645	12 months
Fin institutions, EIB, NIB	336	3 months
Swedish MTN	2,000	4 months
Bank loans	205	0 months
Share swap	705	12 months

TOTAL	33,451	5 years
		, ,



AVERAGE DURATION

## LOAN MATURITY PROFILE





## **GUIDANCE**

CAPEX	Estimated at below 4.1 BSEK for 2016	
CURRENCY EFFECTS Given currency rates at end of June 2016 the effect on operating profit from transaction a translation would be -100 MSEK for Q3 2016		
METAL PRICE EFFECTS	Given currency rates, stock levels and metal prices at the end of June 2016, it is estimated that effects on operating profit in Q3 2016 will be about +30 MSEK	
NET FINANCIAL ITEMS	Net financial items is estimated to be -1.7 to -1.9 BSEK for 2016	
TAX RATE	The tax rate is estimated to about 26–28% for 2016	



## **DISCLAIMER STATEMENT**

"Some statements herein are forward-looking and the actual outcome could be materially different. In addition to the factors explicitly commented upon, the actual outcome could be materially affected by other factors for example, the effect of economic conditions, exchange-rate and interest-rate movements, political risks, impact of competing products and their pricing, product development, commercialisation and technological difficulties, supply disturbances, and the major customer credit losses."

